Risk Management Checklist

Check	Risk Type	Risk Area	Description
	Resource Risks	Organization	Are project resources sufficient? (Management, QA, Test, SME's)
			Does the organization have experience with projects of this size?
			Does the organization have well-defined software standards, configuration
			management?
		Financial	Have critical stakeholders committed to the financial aspects of the project? Are there contingency reserves?
			Has sufficient funding been allocated for education and training?
			Are project costs assessed accurately?
		People	Are project staffing levels accurate?
		1	Has a project training plan been generated, and is there funding allocated for it?
			Are there known contentions between project staff?
			Consider project staff attitudes toward change.
<u> </u>		Time	Is the project schedule realistic?
			If the project has multiple phases, has time been allocated to re-evaluate milestones and project metrics before entering the next phase? IE, if one area of phase one is not complete, how will it affect phase two?
			Is the planned delivery date critical? IE, how would a slippage affect critical business periods? EX: Seasonal sales, Year End Close
	Business Risk	Market Risk	Is there risk of impacting the corporate market if the project is not completed on time, or has specific inadequacies?
		Financial	Are project stakeholders sufficiently highly placed to ensure project finances?
		Return on Investment	Compare the project projected value to the projected project cost. Are estimates reasonable?
		Critical	Have critical suppliers agreed to comply with the project schedule? I.E. Acquisition or
		Supply	upgrade of computer systems, network infrastructure, or other physical resources.
	Technical Risks	Scope	Has project scope been reasonably defined? (Have appropriate SMES been consulted?)
			Has project success been defined? Can it be measured?
			Are project requirements well defined and understood by staff? If the project includes requirement elicitation, are there sufficient resources allocated?
			Consider "scope creep". Is there a reasonable plan to control scope?
			Has sufficient project development time been allocated to deal with unknown challenges? (Unanticipated customizations, additional interfaces, additional application integration)
		Technology	Is this known technology? For R12 implementations, do project leads have experience with R12? Is outside support available, if needed?
			Have system, application, concurrent user levels been accurately assessed? Are they over-optimistic?
			How complex are the technical risks to the project? (Level and type of existing customizations. Is the present version "vanilla" Oracle Applications, or highly customized?)
		External Dependency	Does the project depend on parallel project completion?